### WESTCOAST CHILD CARE RESOURCE CENTRE Financial Statements March 31, 2023

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### Year Ended March 31, 2023

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### INDEPENDENT AUDITOR'S REPORT

To the Members of Westcoast Child Care Resource Centre

Report on the Financial Statements

### Opinion

We have audited the financial statements of Westcoast Child Care Resource Centre (the "Centre"), which comprise the statement of financial position as at March 31, 2023, and the statements of operations and changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Centre as at March 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Centre in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Emphasis of Matter

We draw attention to Note 16 to the financial statements, which describes the planned amalgamation with Westcoast Family Centres Society and the expected impact on the Society's operations and financial position. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

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Independent Auditor's Report to the Members of Westcoast Child Care Resource Centre (continued)

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
  a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
  involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
  control
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Report on Other Legal and Regulatory Requirements

As required by the Societies Act of British Columbia, we report that, in our opinion, the accounting policies applied in preparing and presenting the financial statements in accordance with Canadian Accounting Standards for Not-for-profit Organizations have been applied on a basis consistent with that of the preceding year.

Burnaby, British Columbia June 28, 2023

Chartered Professional Accountants



WESTCOAST CHILD CARE RESOURCE CENTRE Statement of Financial Position March 31, 2023

	Ger	General Fund	As	Capital Assets Fund		Internally Restricted Fund (Note 17)	Exte Res F	Externally Restricted Fund ( <i>Note 17</i> )		2023		2022
ASSETS												
CURRENT Cash (Note 13)	↔	225,802	↔	ı	<del>\$</del>	205,658	↔,	1,773,950	₩	2,205,410	<del>⇔</del>	3,684,612
Accounts receivable Government grant receivable		25,177								25,177		0,000
Recoverable from government authorities - GST Prepaid expenses		8,902 32,811		1 1						8,902 32,811		8,826 17,324
		292,692		1		205,658	<u></u>	1,773,950		2,272,300		3,719,150
CAPITAL ASSETS (Note 3)				1,204,649						1,204,649		1,276,594
INTANGIBLE ASSETS (Note 4)				44,169				ı		44,169		51,989
SECURITY DEPOSIT		12,742						ı		12,742		12,742
	↔	305,434	S	1,248,818	\$	205,658	\$	1,773,950	₩	3,533,860	↔	5,060,475

# WESTCOAST CHILD CARE RESOURCE CENTRE Statement of Financial Position March 31, 2023

	Ger	General Fund	Capita Ft	Capital Assets Fund	Re Tr	Internally Restricted Fund (Note 17)	Externally Restricted Fund (Note 17)	ally ted 1	2023		2022
LIABILITIES AND FUND BALANCES CURRENT											
Accounts payable and accrued liabilities Wages payable (Note 5) Unearned revenue	Ø	35,552 115,665 16,409	es.	c a c	Θ		€		\$ 35,552 115,665 16,409	52 \$ 65 09	44,862 52,699 15,420
debt (Note 6)				44,904				ī	44,904	40	42,719
inducements (Note 8)				37,163		1		1	37,163	63	37,163
		167,626		82,067		ä			249,693	93	192,863
LONG TERM DEBT (Note 6)		1		391,168		9		1	391,168	89	436,072
DEFERRED LEASE INDUCEMENTS (Note 8)				631,773					631,773	73	926'899
		167,626	~	1,105,008		,		1	1,272,634	34	1,297,871
FUND BALANCES Unrestricted Internally restricted ( <i>Note 17</i> ) Externally restricted ( <i>Note 17</i> )		137,808		143,810		205,658	7,77;	- 1,773,950	137,808 349,468 1,773,950	88 88 89	113,487 359,377 3,289,740
		137,808		143,810		205,658	1,77.	1,773,950	2,261,226	26	3,762,604
	s	305,434	\$	1,248,818	s	205,658	\$ 1,77;	1.773,950	\$ 3.533.860	\$ 09	5.060.475

LEASE COMMITMENTS (Note 10)

SUBSEQUENT EVENT (Note 16)

APPROVED BY THE DIRECTORS

Director

Director

See notes to financial statements

Statement of Operations and Changes in Fund Balances Year Ended March 31, 2023

	General Fund	Capital As	Capital Assets Fund	Internally Restricted Funds (Note 17)	stricted 7)	Externally Restricted Funds ( <i>Note 17</i> )	2023		2022
REVENUE Provincial grants Fees Sales, interest and other Provincial gaming grant City of Vancouver rent subsidy Other grants/contracts Donations City of Vancouver grants Federal government subsidies and loan forgiveness	\$ 185,462 120,121 - 35,000 344 4,356 345,283	6		ь		\$ 1,033,389 2,359 92,400 22,749 -	\$ 1,033,389 185,462 122,480 92,400 35,000 23,003 4,356	88 88 88 88 88 88 88 88 88 88 88 88 88	4,008,212 252,551 44,672 92,400 35,000 26,709 5,693 478,000
Salaries, wages and benefits Salaries, wages and benefits Bursaries Professional fees Consulting expense Rent (Note 8) Amortization of capital assets Technology Workshops Premises Programs Interest on long term debt Office and equipment Amortization of intangible assets Grants to other agencies Printer and copier Travel and planning Training and development	- 137,551 - 27,965 - 7,756 4,975 979 4,249 11,560 - 1,864 1,864 - 1,86				55,309 31,185 - 9,702 20,800 - 11,067 - 1,397	1,071,212 925,817 134,837 152,425 123,196 - 44,661 17,039 17,039 18,720 9,423 - 13,500 5,692	1,126,521 925,817 272,388 113,998 97,575 62,119 49,911 45,195 30,960 22,969 22,969 13,500 13,500 7,556 5,790	5521 388 640 640 5998 175 195 960 969 969 550 799 389	1,217,399 101,315 112,055 205,024 102,235 96,236 69,163 37,839 30,279 6,909 20,734 11,567 7,639 1,485
	231,217		77,232	+	129,460	2,559,649	2,997,558	28	2,053,178
NET EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	114,066	10	(77,232)	1)	(129,460)	(1,408,752)	(1,501,378)	78)	2,910,059
FUND BALANCES - BEGINNING OF YEAR	113,487		143,693	2	215,684	3,289,740	3,762,604	94	852,545
	227,553		66,461		86,224	1,880,988	2,261,226	56	3,762,604
INTERFUND TRANSFERS - OTHER (Note 11)	(81,842)	(;	34,630	~	119,434	(72,222)	ı		•
INTERFUND TRANSFERS - LONG TERM DEBT ( <i>Note 11)</i>	(7,903)	(2)	42,719			(34,816)			1
FUND BALANCES - END OF YEAR	\$ 137,808	₩	143,810	\$	205,658 \$	1,773,950	\$ 2,261,226	\$ 8	3,762,604

Statement of Cash Flows Year Ended March 31, 2023

			Capita	Capital Assets	Inte	Internally	Î	Externally	ı			
	Gen	General Fund		Fund	Restric	Restricted Fund	Restr	Restricted Fund		2023		2022
OPERATING ACTIVITIES  Excess (deficiency) of revenue over												
expenses	↔	114,066	\$	(77,232)	↔	(129,460)	↔	(1,408,752)	€9	(1,501,378)	↔	2,910,059
nems not anecung cash: Amortization of capital assets		,		97,575		,		,		97,575		96,236
Amortization of intangible assets Loan forgiveness				16,820						16,820		15,567 (20,000)
Amortization of deferred lease inducement		1		(37,163)		1		1		(37,163)		(37,163)
		114,066				(129,460)		(1,408,752)		(1,424,146)		2,964,699
Changes in non-cash working capital ( <i>Note 12</i> )		22,293								22,293		(19,777)
Cash flow from (used by) operating activities		136,359				(129,460)		(1,408,752)		(1,401,853)		2,944,922
INVESTING ACTIVITIES Purchase of capital assets Purchase of intangible assets Net redemption of investments		1 1 1		(25,630) (9,000) -				1 1 1		(25,630) (9,000) -		(18,777) (11,812) 125,176
Cash flow from (used by) investing activities		,		(34,630)						(34,630)		94,587
FINANCING ACTIVITIES Long-term debt repayments Loan repayments				(42,719)						(42,719)		(39,480) (40,000)
Cash flow used by financing activities		1		(42,719)		1		,		(42,719)		(79,480)
OTHER CASH FLOW ITEMS Interfund transfers (Note 11)		(89,745)		77,349		119,434		(107,038)				
INCREASE (DECREASE) IN CASH FLOW		46,614				(10,026)		(1,515,790)		(1,479,202)		2,960,029
Cash - beginning of year		179,188				215,684		3,289,740		3,684,612		724,583
CASH - END OF YEAR (Note 13)	↔	225,802	↔		<del>\$</del>	205,658	↔	1,773,950	€9	2,205,410	↔	3,684,612

### **Notes to Financial Statements**

### Year Ended March 31, 2023

### DESCRIPTION OF OPERATIONS

Westcoast Child Care Resource Centre (the "Centre") is incorporated under the Societies Act of British Columbia and is also a registered charitable organization under the Income Tax Act and as such is exempt from income taxes.

The Centre provides a range of programs and services to the child care community and the general public.

Major funding for programs and projects is provided by ministries of the Province of British Columbia and by the City of Vancouver.

### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Basis of presentation

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

### Fund accounting

The Centre follows the restricted fund method of accounting for contributions.

The General Fund accounts for the Centre's program delivery and administrative activities. This fund reports unrestricted resources.

The Capital Assets Fund reports the internally restricted assets, debt, and expenses related to the Centre's capital assets and intangible assets.

The Internally Restricted Fund accounts for funds designated by the board to be used by the Centre for identified programs.

The Externally Restricted Fund accounts for funds designated by funders and donors to be used by the Centre for identified programs.

### Revenue recognition

Externally restricted grants and donations related to general operations are recognized as revenue in the General Fund in the year in which the related expenses are incurred. Externally restricted amounts can only be used for purposes designated by the contributor. All other externally restricted grants and donations are recognized as revenue of the appropriate restricted fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted grants, donations, and federal government subsidies are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Fees are recognized as revenue when the seminars are held with amounts received in advance presented as unearned revenue on the Statement of Financial Position.

Sales from job postings are recognized when the job posting has been set up on the Centre's website.

Interest income is recognized as revenue when earned on an accrual basis.

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### **Notes to Financial Statements**

Year Ended March 31, 2023

### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Financial instruments

All financial instruments are initially recorded at their fair market value. Subsequently, publicly traded financial investments and all publicly traded fixed income securities are measured at their fair value with any unrealized gains or losses and transaction costs recognized in net excess (deficiency) of revenue over expenses. All other financial instruments are adjusted for any transaction costs incurred on acquisition and are subsequently measured at their amortized cost. Financial instrument impairments and impairment reversals are recognized when incurred in excess of revenue over expenses.

### Cash and cash equivalents

Any term deposits or similar contractual instruments that are cashable and have a maturity term of three months or less are classified as cash equivalents.

### Capital assets and amortization

Capital assets purchased are stated at cost less accumulated amortization. Amortization is provided at various rates and methods designed to amortize the assets over the estimated useful lives. Amortization is reported in the Capital Assets Fund. Fully amortized capital assets are written off. The amortization rates and methods are as follows:

Leasehold improvements20 yearsstraight-line methodComputer equipment3 yearsstraight-line methodOffice equipment20%declining balance method

### Intangible assets

Intangible assets are stated at cost less accumulated amortization, with any impairment in the long-term service potential to the Centre recognized immediately in net excess (deficiency) of revenue over expenses. The website and computer software costs are being amortized on a straight-line basis over their estimated useful lives of five years. Included in website as at March 31, 2023 is \$9,000 of website development costs that are not being amortized as the project is not yet completed.

### Multi-employer plan

The Centre participates in a defined benefit plan related to future employee benefits and is responsible for payments as specified under the plan agreement. As there is insufficient information available to use defined benefit plan accounting, the Centre has accounted for it as a defined contribution plan. The contribution amounts are determined based on employee services rendered during the year. Additional details of the plan are disclosed in *Note 15*.

### Contributed services

Volunteers assist the Centre in carrying out its services. Due to the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

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### **Notes to Financial Statements**

### Year Ended March 31, 2023

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to the determination of the useful lives of capital assets for the purposes of calculating amortization and the determination of the expected rent increases in years 11 and 20 of the lease agreement for the purposes of calculating straight-line rent.

The level of uncertainty related to estimating the expected rent increases is high and could have a potentially material affect on the financial statements. The risk is high due to the fact that Vancouver rental rates can be subject to volatility and the term of the agreement extends to 2041. Management has assumed the increase will approximate the increase in the agreement set to take effect in 2026 of 4%. This method was chosen as it is the most objective and supportable. The primary factor impacting this estimate is changes in the economic landscape in the City of Vancouver with respect to market rental rates.

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3.	( .A	PH	AΙ	ASSE	

	Cost	 cumulated nortization	ı	2023 Net book value	2022 Net book value
Leasehold improvements Computer equipment Office equipment	\$ 1,261,533 46,215 92,297	\$ 126,153 28,249 40,994	\$	1,135,380 17,966 51,303	\$ 1,198,456 37,221 40,917
	\$ 1,400,045	\$ 195,396	\$	1,204,649	\$ 1,276,594

### 4. INTANGIBLE ASSETS

	 Cost	cumulated nortization	N	2023 et book value	2022 Net book value
Website Computer software	\$ 91,503 3,207	\$ 47,334 3,207	\$	44,169 -	\$ 51,669 320
	\$ 94,710	\$ 50,541	\$	44,169	\$ 51,989

### **Notes to Financial Statements**

### Year Ended March 31, 2023

### 5. WAGES PAYABLE

	 2023	2022
Accrued wages payable (i) Vacation pay (ii) Sick pay (iii) Union dues Pension contributions payable	\$ 51,500 43,183 20,474 508	\$ 1,337 26,481 18,722 - 6,159
	\$ 115,665	\$ 52,699

- (i) The employer's union collective agreement for the April 1, 2022 to March 31, 2023 period reached a tentative collective agreement on March 17, 2023. The balance owing as a result of the new wage grid was not paid out until May 26, 2023. This amount reflects the actual retroatroctive payment given to staff under the tentative collective agreement.
- (ii) Under the terms of the employer's union contracts, employees are entitled to receive vacation pay. These payments are based upon accumulated vacation pay credits and entitlements for each year of service.
- (iii) The accrual for sick pay represents management's estimate of the portion of current accumulated sick pay credits that are expected to be used by employees in future periods. The rate used for 2023 was 15% (Management) (2022 15%) and 18% (Union) (2022 18%) of earned credits.

6.	LONG TERM DEBT	 2023	2022
	City of Vancouver Repayable in monthly payments of \$5,474 including principal and interest at 5% per annum, unsecured, and matures on April 30, 2031.  Amounts payable within one year	\$ 436,072 (44,904)	\$ 478,791 (42,719)
		\$ 391,168	\$ 436,072
	Principal repayment terms are approximately:		
	2024 2025 2026 2027 2028 Thereafter	\$ 44,904 47,202 49,616 52,155 54,823 187,372	

### 7. REMUNERATION DISCLOSURE

In accordance with the Societies Act of British Columbia, the Centre is required to disclose that there was one employee that exceeded \$75,000 of annual remuneration who was paid a total sum of \$92,062.

436,072

### **Notes to Financial Statements**

Year Ended March 31, 2023

### 8. DEFERRED LEASE INDUCEMENTS

Lease inducements related to the Centre's premises are deferred and amortized on a straight-line basis over the term of the lease. The amortization is recorded as negative rent expense in the Capital Asset Fund so that total rent expense for all funds is reported net of the amortization.

The deferred lease inducements in the Capital Asset Fund pertain to the leasehold improvements fully funded by the City of Vancouver.

	 2023	2022
Opening balance Amortization recorded during the year	\$ 706,099 (37,163)	\$ 743,262 (37,163)
Closing balance Current portion	668,936 (37,163)	706,099 (37,163)
Long term portion	\$ 631,773	\$ 668,936

### CREDIT FACILITY

The Centre has an unsecured credit card facility available of up to \$21,000 with Desjardins Group which bears interest on overdue amounts at 15.20% per annum. As at March 31, 2023, the amount owing is \$9,284 (2022 - \$4,181).

### 10. LEASE COMMITMENTS

The Centre has a long term operating lease with respect to its premises which expires April 30, 2041. Lease payments are \$12,156 plus applicable taxes monthly until April 30, 2026 and then increase to a minimum of \$12,643 plus applicable taxes monthly until the lease expiration. The total minimum lease payments remaining for the lease term is \$2,725,512.

The Centre also has an operating lease for photocopy equipment for \$1,347 plus applicable taxes quarterly under a lease expiring February 28, 2024. The total lease payments remaining for the lease term is \$4,042.

Future minimum lease payments for the next five years are as follows:

2024	\$ 149,914
2025	145,872
2026	145,872
2027	151,229
2028	151,716
Thereafter	 1,984,951
	\$ 2,729,554

### **Notes to Financial Statements**

### Year Ended March 31, 2023

### 11. INTERFUND TRANSFERS

\$9,000 was transferred from the Internally Restricted Capacity Fund to the Capital Assets Fund for the purchase of intangible assets.

\$25,630 was transferred to the Capital Assets Fund for the purchase of capital assets from the following funds:

- \$24,408 from the General Fund.
- \$1,222 from the Externally Restricted Fund MCFD One Time Only Funds.

\$9,500 was transferred from the Externally Restricted Fund - City - Agency to the Externally Restricted Fund - City Library and \$500 was transferred from the Externally Restricted Fund -Agency - City to the Externally Restricted Fund - City Parent Services as a reallocation of grant funding within City of Vancouver approved programs.

\$10,000 was transferred from the General Fund to the Internally Restricted Fund - Library by the board for library resources.

\$42,719 was transferred to the Capital Assets Fund for the principal loan repayments on the longterm debt from the following funds:

\$7,903 from the General Fund.

12. CHANGES IN NON-CASH WORKING CAPITAL

\$34,816 from the Externally Restricted Fund as comprised of \$4,272 from MCFD Library, \$4,272 from City Library, \$7,262 from MCFD Child Care Resource & Referral, \$2,563 from MCFD Parent Services, \$2,136 from City Parent Services, \$5,981 from Agency - City, \$4,058 from MCFD Training, and \$4,272 from Early Learning Library - Gaming.

\$71,000 was transferred from the Externally Restricted Fund - MCFD Bursaries to the Internally Restricted AMCC Fund for discounts provided on AMCC workshops.

\$44,270 was transferred from the General Fund to the Internally Restricted AMCC Fund by the board for the AMCC subscriptions.

\$3,164 was transferred from the General Fund to the Internally Restricted Library Fund by the board for library income and donations relating to the library.

### 2023 Accounts receivable \$ 8,388 \$ 6,875 Government grant receivable (25,177)Recoverable from government authorities - GST (2,039)(76)Interest receivable 905

Prepaid expenses (15,487)1,318 Accounts payable and accrued liabilities (9,310)3,910 Wages payable 62,966 (33,800)Unearned revenue 989 3,054 22,293 (19,777)\$

2022

### **Notes to Financial Statements**

### Year Ended March 31, 2023

13.	CASH	_	2023	2022
	Unrestricted cash Internally restricted cash Externally restricted cash	\$	225,802 205,658 1,773,950	\$ 179,188 215,684 3,289,740
		\$	2,205,410	\$ 3,684,612

### 14. ECONOMIC DEPENDENCE

The Centre is primarily funded by way of provincial and municipal government organization grants. The Centre is dependent upon their continued support. During the year, 78% (2022 - 93%) of revenue originated from the above government organizations. Government funding is received annually for the purpose of providing training and resources to child care providers in Metro Vancouver.

### 15. EMPLOYEE PENSION

### Municipal pension plan

The Centre and its employees contribute to the Municipal Pension Plan (MPP), a multi-employer defined benefit pension plan. The plan is governed by joint trusteeship including representatives of both plan members and plan employees who are responsible for the administration of benefits and investment of the plan assets. The plan covers approximately 227,493 active employees, of which approximately 16 (2022 - 16) are employees of the Centre.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The most recent actuarial valuation for the plan at December 31, 2021 indicated a surplus of approximately \$3.8 billion. The actuary does not attribute portions of the surplus or deficit to individual employers.

During the year, the Centre paid \$71,458 (2022 - \$88,065) for employer contributions to the plan.

### 16. SUBSEQUENT EVENT

Subsequent to the year-end, the Board of Directors of the Society voted to recommend to the membership that the Society amalgamate with Westcoast Family Centres Society. Upon approval, the Society's assets, liabilities, operations, and programs will be assumed by the amalgamated entity effective October 1, 2023 which is the anticipated amalgamation date.

# WESTCOAST CHILD CARE RESOURCE CENTRE Notes to Financial Statements Year Ended March 31, 2023

### 17. RESTRICTED FUNDS

balance Revenue
2,846,408 \$ - \$
83,297 93,999
93,910 -
- 278,054
- 194,511
14,125
000′28
85,000 45
- 000'08
306,420
- 198,331
- 56,788
- 15,148
- 7,601
3,289,740 \$ 1,150,897 \$
\$ - \$ 688'68
- 20,000
8,915 -
215,684 \$ - \$